

Strategic plan 2025-29

Vision

Improving the prosperity of Queensland

Purpose

Making Queensland's economy more competitive through efficient and effective economic regulation

Objectives

Optimise regulatory frameworks

- Protect consumers and relevant stakeholders
- Pursue outcomes appropriate to the regulatory circumstances
- Implement research and development outcomes

Make unbiased, transparent and robust decisions

- Encourage negotiated outcomes
- Base decisions and recommendations on evidence
- Apply rigorous quality assurance processes

Enable efficient, flexible and expert resourcing

- Build staff capability
- Support healthy and safe work practices to ensure staff wellbeing
- Embed a performance culture that encourages knowledge sharing and fosters accountability

Promote understanding and engagement

- Improve the clarity and accessibility of our content
- Build and maintain relationships with stakeholders to enable better communication and cooperation
- Enhance the community's understanding of our role

We support the Queensland Government's Community objectives

- A better lifestyle through a stronger economy
- A plan for Queensland's future

Performance indicators

- Timely and transparent processes
- Effective stakeholder engagement
- Effective and efficient regulatory outcomes
- Efficiency and prudency of the QCA costs and regulatory fees

Risks

- **Reputation:** Deliver high-quality and timely reports, through effective engagement, consultation and quality
- Resourcing: Maintain resourcing expertise, diversity of work and succession planning
- **Compliance:** Uphold strong and effective governance practices
- **Information security:** Adapt to emerging technologies, and safeguard information
- Financial: Maintain long-term financial sustainability through forecasting and reserves

Opportunities

- Project delivery: Review frameworks and processes to ensure we deliver on our responsibilities
- **Knowledge:** Continue to research and develop best practice regulation and share knowledge between staff
- **Engagement:** Seek and act upon stakeholder feedback and enhance understanding of our role and decisions
- **Resourcing:** Proactive development of skills and processes to manage emerging regulatory work, and cross-skill staff
- Compliance of entities: Optimise our administration activities and enforcement activities

Values	Trust: We rely on each other
	Integrity: We are consistent, balanced and principled
	Respect: We show respect for others
	Achievement: We deliver better outcomes
	Teamwork: Together we deliver better outcomes
Human rights	We are committed to respect, promote and protect human rights in our decision-making and actions.

The QCA acknowledges the traditional owners of the land and waters on which we work. We pay our respects to Elders, communities and cultures past and present.

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